Strategic Goal Area I: Teaching and Learning

| Performance | | | | | | Start Date & End | |
|-------------------------|----------------------|-----------|--------------------|-----------------------------------|--------------------|------------------|------------------|
| Objectives | Performance | Measures | Initiative | Action Steps | Person Responsible | Date | Resources Needed |
| | Metrics & | | | | | | |
| | Measures | Targets | | | | | |
| I. Prepare students for | Graduation Rate: All | OCS | College and Career | Create OCS graduate profile, PBIS | Faculty and Staff | 2014-2018 | PBIS Materials. |
| college and career | students % | 2015: 92% | success factors | Training | | | Professional |
| success | graduating | 2016: 95% | | | | | Learning Funds |
| | | 2017: 96% | | | | | |
| | | 2018: TRD | | | | | |
| | | OCS | | Create dropout prevention task | Faculty and Staff | 2014-2018 | PBIS Materials. |
| | Hispanic students % | 2015: 80% | | force, EL Parent Meeting, PBIS | | | Professional |
| | graduating | 2016: 88% | | | | | Learning Funds |
| | | 2017: 89% | | | | | |
| | | 2018: TBD | | | | | |
| | Graduation Rate: ED | OCS | | Provide academically appropriate | Faculty and Staff | 2014-2018 | Professional |
| | students % | 2015: 80% | | and challenging learning | | | Learning Funds |
| | graduating | 2016: 82% | | environments that encourage | | | |
| | | 2017: 84% | | critical thinking, PBIS | | | |
| | | 2018: TBD | | | | | |
| | Graduation Rate: | OCS | | Provide academically appropriate | Faculty and Staff, | 2014-2018 | Professional |
| | SWD (FY '13: 64.4) | 2015: 66% | | and challenging learning | SPED Teachers, | | Learning Funds |
| | % graduating | 2016: 81% | | environments that encourage | Collaborative | | |
| | _ | 2017: 82% | | critical thinking, PBIS | Teachers | | |
| | | 2018: TBD | | _ | | | |

| Performance | | | | | | Start Date & End | |
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| Objectives | Performance | Measures | Initiative | Action Steps | Person Responsible | Date | Resources Needed |
| I. Prepare students for | Graduation Rate | OCS | | *Increase opportunities for student | - | 2014-2018 | PL funds |
| college and career | Predictor: % of 5th | 2015: 95% | | 1 | Administration | | Title II-A funds |
| success | grade students | 2016: 96% | | technology | Teachers Parapros | | PTO funds, Lesson |
| | passing at least 5 | 2017: 97% | | * Continue participation in Stock | · | | Plans, |
| | courses in core | OCES | | Market Club, National History Day | | | Collaborative |
| | content areas) and | 2015: | | Competitions , Career projects, | | | Planning Time, |
| | scoring at Meets or | 2016: | | Science Fair for 5th graders, OCES | | | PLCs |
| | Exceeds on all state | 2017: | | Live Broadcasting, Books and | | | |
| | assessments | | | Media (BAM), Georgia Math | | | |
| | | | | League and Science Olympiad | | | |
| | | | | Teams * | | | |
| | | | | Participate in grade level Response | | | |
| | | | | to Intervention (RTI) meetings | | | |
| | | | | during planning time using | | | |
| | | | | researched or evidenced based | | | |
| | | | | interventions targeted to meet | | | |
| | | | | student needs | | | |
| | | | | * Utilize grade level data team | | | |
| | | | | meetings to review student work | | | |
| | | | | samples/assessments and MAP | | | |
| | | | | data to determine instructional | | | |
| | | | | needs | | | |
| | | | | * Ensure rigor in Advanced Content | | | |
| | | | | classes Reading, ELA, SS, Math, | | | |
| II. Increase student | 3rd Grade Writing | ocs | Data use to inform | *Create action plans for data teams | Faculty and Staff | 2014-2018 | District |
| achievement | Milestones | 2015: 10% | instruction | *Administer and utilize common | , | | expectations |
| | Narrative Response: | 2016: 12% | | assessments at the school level | | | PL funds |
| | | 2017: | | with district guidance | | | |
| | points | OCES | | * Use of constructed response | | | |
| | | 2015: 13% | | writing across content areas | | | |
| | | 2016: 32% | | * Establish and participate in a | | | |
| | | 2017: 52% | | Writing Professional Learning | | | |
| | | 2018: Goal of | | Community focused on | | | |
| | | 55% | | "Pathways" within Lucy Calkins * | | | |
| | | | | Usage of Mentor Text and Mentor | | | |
| | | | | Sentences | | | |
| | | | | | | | |

| Performance | | | | | | Start Date & End | |
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| Objectives | Performance | Measures | Initiative | Action Steps | Person Responsible | Date | Resources Needed |
| II. Increase student achievement | 4th Grade Writing Milestones Language and Conventions: % scoring 3 points | OCS 2015: 11% 2016: 28% 2017: 32% OCES 2015: 77% 2016: 18% 2017: 35.7% 2018: Goal od 40% | Data use to inform instruction | *Create action plans for data teams *Administer and utilize common assessments at the school level with district guidance * Use of constructed response writing across content areas * Establish and participate in a Writing Professional Learning Community focused on "Pathways" within Lucy Calkins * Usage of Mentor Text and Mentor Sentences | • | 2014-2018 | District expectations PL funds |
| | 4th Grade Writing Milestones Narrative Response: % scoring 3 or 4 points | OCS 2015: 14% 2016: 15% 2017: OCES 2015: 12% 2016: 39.3% 2017: 32.1% 2018: Goal of 35% | Data use to inform instruction | *Create action plans for data teams *Administer and utilize common assessments at the school level with district guidance * Use of constructed response writing across content areas * Establish and participate in a Writing Professional Learning Community focused on "Pathways" within Lucy Calkins * Usage of Mentor Text and Mentor Sentences *Use MAP data to accelerate learning | Faculty and Staff | 2014-2018 | District expectations PL funds |

| Performance | | | T = 0 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | Intentary School Strategic | | Start Date & End | |
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| Objectives | Performance | Measures | Initiative | Action Steps | Person Responsible | Date | Resources Needed |
| II. Increase student achievement | 5th Grade Writing Milestones Narrative Response: % scoring 3 or 4 points | OCS 2015: 27% | Data use to inform instruction | *Create action plans for data teams *Administer and utilize common assessments at the school level with district guidance * Use of constructed response writing across content areas * Establish and participate in a Writing Professional Learning Community focused on "Pathways" within Lucy Calkins * Usage of Mentor Text and Mentor Sentences *Use MAP data to accelerate learning | • | 2014-2018 | District expectations PL funds |
| | of 3rd grade | OCS 2014: 2015: 85% 2016: 87% 2017: 89% OCES 2014: 90.5% 2015: 80.6% 2016: 81% 2017: 78.5% 2018: TBD | Data use to inform instruction | | School Level Administration Teachers Parapros Data Teams | 2014-2018 | PL funds Title II-A funds PTO funds Planning Time Substitutes |

| Performance | | | 1 | | <u> </u> | Start Date & End | |
|----------------------|----------------------|-------------|--------------------|--------------------------------------|--------------------|------------------|--------------------|
| Objectives | Performance | Measures | Initiative | Action Steps | Person Responsible | Date | Resources Needed |
| II. Increase student | | OCES | Data use to inform | *Continue implementation of data | School Level | 2014-2018 | PL funds |
| achievement | of 4th grade | 2014: 94% | instruction | · | Administration | 2014-2016 | Title II-A funds |
| acmevement | _ | | Illistruction | teams | | | |
| | _ | 2015: 87.3% | | * Continue implementing Chief | Teachers Parapros | | PTO funds Planning |
| | CCRPI | 2016: 71% | | Time both am and pm | Data Teams | | Time Substitutes |
| | recommended level | | | * Utilize instructional software (AR | | | |
| | (750) | 2018: TBD | | and Study Island) to enhance | | | |
| | | | | instruction and student learning | | | |
| | | | | * Establish and participate in a | | | |
| | | | | Reading Professional Learning | | | |
| | | | | Community on Daily 5 | | | |
| | | | | * Integrate and utilize the Leveled | | | |
| | | | | Reading Room | | | |
| | | | | * Training on Fountas and Pinnell | | | |
| | | | | | | | |
| | Lexile: At least 89% | ocs | Data use to inform | *Continue implementation of data | School Level | 2014-2018 | PL funds |
| | of 5th grade | 2014: | instruction | teams | Administration | | Title II-A funds |
| | students achieving | 2015: 86% | | * Continue implementing Chief | Teachers Parapros | | PTO funds Planning |
| | CCRPI | 2016: 89% | | Time both am and pm | Data Teams | | Time Substitutes |
| | recommended level | | | * Utilize instructional software (AR | | | |
| | (850) | OCES | | and Study Island) to enhance | | | |
| | (, | 2014: 86.9% | | instruction and student learning | | | |
| | | 2015: 93.8% | | * Establish and participate in a | | | |
| | | 2016: 87.5% | | Reading Professional Learning | | | |
| | | 2017: 87.5% | | Community on Daily 5 | | | |
| | | 2018: TBD | | * Integrate and utilize the Leveled | | | |
| | | 2010. 100 | | Reading Room | | | |
| | | | | * Training on Fountas and Pinnell | | | |
| | | | | * Use of interactive journals | | | |
| | | | | * Utilization of Story Works | | | |
| | | | | Chileation of Story Works | | | |
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| Performance | | | | | | Start Date & End | |
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| Objectives | Performance | Measures | Initiative | Action Steps | Person Responsible | Date | Resources Needed |
| II. Increase student achievement | Increase the number of Proficient/Distinguis | OCS 2015: 62% 2016: 66% 2017: TBD OCES 2015: 65% 2016: 69% 2017: 72.9% 2018: Goal of 75% | Data use to inform instruction | *Create action plans for data teams *Administer and utilize common assessments at the school level with district guidance * Use of constructed response writing across content areas * Establish and participate in a Writing Professional Learning Community focused on "Pathways" within Lucy Calkins * Usage of Mentor Text and Mentor Sentences *Use MAP data to accelerate learning | Faculty and Staff | 2014-2018 | District expectations PL funds |
| | Increase the number of Proficient/Distinguis | OCS 2015: 65% 2016: 72% 2017: TBD OCES 2015: 76% 2016: 69% 2017: 79.3% 2018: Goal of 81% | Data use to inform instruction | * Utilize instructional software (ACC Math and Study Island) to | School Administration OCES Leadership Team Classroom Teachers Parapros | 2015-2018 | |

| Performance | | | | | | Start Date & End | |
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| Objectives | Performance | Measures | Initiative | Action Steps | Person Responsible | Date | Resources Needed |
| II. Increase student | 5th Grade ELA | ocs | Data use to inform | *Create action plans for data teams | Faculty and Staff | 2014-2018 | District |
| achievement | Milestones: | 2015: 64% | instruction | *Administer and utilize common | | | expectations |
| | Increase the | 2016: 68% | | assessments at the school level | | | PL funds |
| | number of | 2017: TBD | | with district guidance | | | |
| | Proficient/Distinguis | OCES | | * Use of constructed response | | | |
| | hed Level Learners | 2015: 65% | | writing across content areas | | | |
| | | 2016: 73% | | * Establish and participate in a | | | |
| | | 2017: 58.6% | | Writing Professional Learning | | | |
| | | 2018: Goal of | | Community focused on | | | |
| | | 60% | | "Pathways" within Lucy Calkins | | | |
| | | | | * Usage of Mentor Text and | | | |
| | | | | Mentor Sentences *Use MAP data | | | |
| | | | | to accelerate learning | | | |

| Performance | <u> </u> | | | | | Start Date & End | |
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| Objectives | Performance | Measures | Initiative | Action Steps | Person Responsible | Date | Resources Needed |
| II. Increase student | 5th Grade Math | ocs | Data use to inform | *Utilize a variety of diagnostic, | School | 2015-2018 | PL Funds |
| achievement | Milestones: | 2015: 64% | instruction | formative and summative | Administration | | |
| | Increase the | 2016: 68% | | assessment strategies to determine | OCES Leadership | | |
| | number of | 2017: TBD | | student needs and progress | Team | | |
| | Proficient/Distinguis | OCES | | * Continue implementing Chief | Classroom Teachers | | |
| | hed Level Learners | 2015: 67% | | Time both am and pm | Parapros | | |
| | | 2016: 57% | | * Utilize instructional software | | | |
| | | 2017: 57% | | (ACC Math, IXL and Study Island) to | | | |
| | | 2018: Goal of | | enhance instruction and student | | | |
| | | 60% | | learning | | | |
| | | | | * Utilize grade level data team | | | |
| | | | | meetings to review student work | | | |
| | | | | samples/assessments and MAP | | | |
| | | | | data to determine instructional | | | |
| | | | | needs | | | |
| | | | | * Continue setting goals with | | | |
| | | | | students related to GSE | | | |
| | | | | achievement and Measures of | | | |
| | | | | Academic Progress (MAP) | | | |
| | | | | performance | | | |
| | | | | * Determine flexible groups based | | | |
| | | | | on current MAP scores for | | | |
| | | | | Extension and differentiated | | | |
| | | | | instruction to meet student needs | | | |
| | | | | * 1 to 1 technology pilot program | | | |
| | | | | * Participate in GA Math League | | | |
| | | | | * Implementation of Flipped Math | | | |
| | | | | classes in 5th grade | | | |
| | | | | * Effective use of the Learning | | | |
| | | | | Continuum in MAP | | | |

| Performance Objectives | Performance | Measures | Initiative | Action Steps | Person Responsible | Start Date & End Date | Resources Needed |
|---------------------------|--|---|------------|--|---------------------|--------------------------|---|
| II. Increase student | ESOL Program: % of | | | *Utilize grading practices that | Administration ESOL | | TKES, Professional |
| achievement | Elementary English Learners with positive movement from one | | | 3 | teacher | 2014-2018 | learning, Data teams, Common assessments Master schedule PL funds |
| | as measured by the ACCESS for ELLs | 2016: 39% 2017: Baseline data because of new bands 2018: Goal TBD | | students with the ESOL teacher focusing on language needs *Give the test "The Model" in October and December to monitor EL student learning and make appropriate, timely interventions | | | |

| Performance | | I | | | | Start Date & End | |
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| Objectives | Performance | Measures | Initiative | Action Steps | Person Responsible | Date | Resources Needed |
| II. Increase student | 3rd - 5th Grade | OCES | | *Utilize a variety of diagnostic, | School | 2014-2018 | TKES, Professional |
| achievement | | 2014: 87.6% | | formative and summative | Administration | | learning, Common |
| | higher of students | 2015: 81.8% | | assessment strategies to determine | | | assessments, MAP, |
| | meeting growth | 2016: 44.9% | | student needs and progress | Team | | Statewide |
| | projection (Spring | Change of | | | Classroom Teachers | | Longitudinal Data |
| | 2017 Math data for | norms 2011 | | Time both am and pm | Parapros | | System, |
| | 2nd - 4th 71.7%) | would have | | * Utilize instructional software | · | | PL funds |
| | | been 71.6% | | (ACC Math, IXL and Study Island) to | | | PTO funds |
| | | 2017:66.8% | | enhance instruction and student | | | |
| | | 2018: TBD | | learning | | | |
| | | | | * Utilize grade level data team | | | |
| | | | | meetings to review student work | | | |
| | | | | samples/assessments and MAP | | | |
| | | | | data to determine instructional | | | |
| | | | | needs | | | |
| | | | | * Continue setting goals with | | | |
| | | | | students related to GSE | | | |
| | | | | achievement and Measures of | | | |
| | | | | Academic Progress (MAP) | | | |
| | | | | performance | | | |
| | | | | * Determine flexible groups based | | | |
| | | | | on current MAP scores for | | | |
| | | | | Extension and differentiated | | | |
| | | | | instruction to meet student needs | | | |
| | | | | * 1 to 1 technology pilot program | | | |
| | | | | * Participate in GA Math League | | | |
| | | | | * Implementation of Flipped Math | | | |
| | | | | classes in 5th grade | | | |
| | | | | * Effective use of the Learning | | | |
| | | | | Continuum in MAP | | | |

| Performance | | | | | | Start Date & End | |
|----------------------|---------------------|-------------|------------|-------------------------------------|--------------------|------------------|--------------------|
| Objectives | Performance | Measures | Initiative | Action Steps | Person Responsible | Date | Resources Needed |
| II. Increase student | 3rd Grade Math | ocs | | - | School | 2014-2018 | TKES, Professional |
| achievement | MAP: 80% or higher | 2015: 79% | | | Administration | | learning, Common |
| | of students meeting | 2016: 80% | | assessment strategies to determine | OCES Leadership | | assessments, MAP, |
| | _ | 2017: 81% | | student needs and progress | Team | | Statewide |
| | (Spring 2017 Math | OCES | | * Continue implementing Chief | Classroom Teachers | | Longitudinal Data |
| | data for 2nd 78.6%) | 2014: 89.4% | | Time both am and pm | Parapros | | System, |
| | | 2015: 87.7% | | * Utilize instructional software | - | | PL funds |
| | | 2016: 73.4% | | (ACC Math, IXL and Study Island) to | | | PTO funds |
| | | Change of | | enhance instruction and student | | | |
| | | norms 2011 | | learning | | | |
| | | would have | | * Utilize grade level data team | | | |
| | | been 89% | | meetings to review student work | | | |
| | | 2017: 85.1% | | samples/assessments and MAP | | | |
| | | 2018: TBD | | data to determine instructional | | | |
| | | | | needs | | | |
| | | | | * Continue setting goals with | | | |
| | | | | students related to GSE | | | |
| | | | | achievement and Measures of | | | |
| | | | | Academic Progress (MAP) | | | |
| | | | | performance | | | |
| | | | | * Determine flexible groups based | | | |
| | | | | on current MAP scores for | | | |
| | | | | Extension and differentiated | | | |
| | | | | instruction to meet student needs | | | |
| | | | | * 1 to 1 technology pilot program | | | |
| | | | | * Participate in GA Math League | | | |
| | | | | * Implementation of Flipped Math | | | |
| | | | | classes in 5th grade | | | |
| | | | | * Effective use of the Learning | | | |
| | | | | Continuum in MAP | | | |

| Performance | | | | | | Start Date & End | |
|----------------------------------|---|--|------------|--|---|------------------|--|
| Objectives | Performance | Measures | Initiative | Action Steps | Person Responsible | Date | Resources Needed |
| II. Increase student achievement | or more of students meeting growth projection (Spring 2017 Reading MAP | OCES 2014: 75.8% 2015: 64.3% 2016: 56%Change of norms 2011 would have been 68.6% 2017: 3809% 2018: TBD | | *Continue implementation of data teams * Continue implementing Chief Time both am and pm * Utilize instructional software (AR and Study Island) to enhance instruction and student learning * Establish and participate in a Reading Professional Learning Community on Daily 5 * Integrate and utilize the Leveled Reading Room * Training on Fountas and Pinnell * Use of interactive journals * Utilization of Story Works | School Level Administration Teachers Parapros Data Teams | 2014-2018 | PL funds Title II-A funds PTO funds Planning Time Substitutes |
| | _ | OCS 2015: 69.3% 2016: 71% 2017: 74% OCES 2014: 77.2% 2015: 61.7% 2016: 42.5% Change of norms 2011 would have been 55% 2017: 63% 2018: TBD | | *Continue implementation of data teams * Continue implementing Chief Time both am and pm * Utilize instructional software (AR and Study Island) to enhance instruction and student learning * Establish and participate in a Reading Professional Learning Community on Daily 5 * Integrate and utilize the Leveled Reading Room * Training on Fountas and Pinnell * Use of interactive journals * Utilization of Story Works | School Level Administration Teachers Parapros Data Teams | 2014-2018 | PL funds Title II-A funds PTO funds Planning Time Substitutes |

| Performance | | | <u> </u> | Theritary School Strategic | | Start Date & End | |
|----------------------|---------------------|----------------|-----------------------|--|---|------------------|----------------------|
| Objectives | Performance | Measures | Initiative | Action Steps | Person Responsible | Date | Resources Needed |
| II. Increase student | | ocs | | *Continue implementation of data | School Level | 2014-2018 | PL funds |
| achievement | MAP: 65% or higher | | | teams | Administration | | Title II-A funds |
| | of students meeting | | | * Continue implementing Chief | Teachers Parapros | | PTO funds Planning |
| | growth projection | 2017: 77% | | Time both am and pm | Data Teams | | Time Substitutes |
| | (Spring 2017 | OCES | | * Utilize instructional software (AR | 2 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 | | |
| | Reading data for | 2014: 74.5% | | and Study Island) to enhance | | | |
| | 4th 63%) | 2015: 51.6% | | instruction and student learning | | | |
| | | 2016: 56.1% | | * Establish and participate in a | | | |
| | | Change of | | Reading Professional Learning | | | |
| | | norms 2011 | | Community on Daily 5 | | | |
| | | would have | | * Integrate and utilize the Leveled | | | |
| | | been 70% | | Reading Room | | | |
| | | 2017: 65% | | * Training on Fountas and Pinnell | | | |
| | | 2018: TBD | | * Use of interactive journals | | | |
| | | | | * Utilization of Story Works | | | |
| | | | | , | | | |
| | | | | | | | |
| III. Provide high | Number of gifted | OCS | Job embedded | Provide professional learning for | Chief Academic | 2014-2018 | PL funds |
| quality professional | endorsed teachers | 2015: 172 | professional learning | teachers on the following areas, as | Officer | | |
| learning, monitoring | | 2016: 182 | | needed: | | | |
| and support | | 2017: 192 | | • TKES/SLOs | | | |
| | | OCES | | Differentiated Instruction | | | |
| | | 2014: 10 | | Data teams | | | |
| | | 2015: 12 | | Instructional Technology | | | |
| | | 2016: 15 | | Gifted endorsement | | | |
| | | 2017: 17 2018: | | ESOL endorsement | | | |
| | | 17 | | Reading endorsement | | | |
| | Number of ESOL | ocs | Job embedded | Provide professional learning for | Chief Academic | 2014-2018 | PL funds, Title II-A |
| | Endorsed Teachers | 2015: 48 | | leaders on the following areas, as | Officer | | funds |
| | | 2016: 51 | | needed: | | | |
| | | 2017: 54 | | • LKES/SLOs | | | |
| | | OCES | | Data teams | | | |
| | | 2014: 5 | | | | | |
| | | 2015: 7 | | | | | |
| | | 2016: 7 | | | | | |
| | | 2017: 3 | | | | | |
| | | 2018: TBD | | | | | |
| | | 1 | | | | | |